

THE KINKI SHARYO CO., LTD.
AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED FINANCIAL STATEMENTS
AND INDEPENDENT AUDITOR'S REPORT

Years Ended March 31, 2026 and 2025

THE KINKI SHARYO CO., LTD. AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
March 31, 2026 and 2025

	Millions of yen			Millions of yen	
	2026	2025		2026	2025
ASSETS			LIABILITIES AND NET ASSETS		
Current Assets			Current Liabilities		
Cash and time deposits (Notes 6 and 7)	¥ 16,904	¥ 6,350	Short-term loans payable (Notes 7 and 11)	¥ -	¥ 3,900
Receivables			Lease obligations (Notes 7 and 11)	1,399	1,508
Notes and accounts - trade, and contract assets (Notes 7 and 19)	7,736	8,020			
Other	37	1,748	Payables		
	<u>7,773</u>	<u>9,768</u>	Trade accounts	5,976	4,831
			Construction	1,114	953
			Contract liabilities (Note 19)	20,067	5,509
			Income and enterprise taxes payable	392	7
			Accrued expenses	884	1,271
			Provision for bonuses	402	390
Inventories			Allowance for losses on contracts (Note 10)	1,403	1,018
Work-in-process (Note 10)	24,173	19,638	Provision for product warranties	189	156
Raw materials and supplies	565	585	Other current liabilities	1,021	971
	<u>24,738</u>	<u>20,223</u>	Total current liabilities	<u>32,847</u>	<u>20,514</u>
Other current assets	2,405	3,346	Noncurrent Liabilities		
Total current assets	<u>51,820</u>	<u>39,687</u>	Lease obligations (Notes 7 and 11)	3	6
			Deferred income tax liabilities (Note 13)	617	1,034
			Net defined benefit liability (Note 12)	2,232	2,922
			Other noncurrent liabilities (Note 9)	1,284	748
				<u>4,136</u>	<u>4,710</u>
Property, Plant and Equipment			Total liabilities	<u>36,983</u>	<u>25,224</u>
Land (Notes 9 and 17)	2,582	2,582			
Buildings and structures (Notes 9 and 17)	16,250	15,608			
Machinery and equipment	15,339	14,596			
Leased assets	1,644	1,670			
Right-of-use assets	1,012	211			
Construction in progress	822	1,716			
	<u>37,649</u>	<u>36,383</u>			
			Net Assets (Note 14)		
Accumulated depreciation	<u>(24,506)</u>	<u>(23,939)</u>	Shareholders' equity		
	<u>13,143</u>	<u>12,444</u>	Common stock	5,253	5,253
			Authorized - 12,000,000 shares		
			Issued - 6,908,359 shares		
			Capital surplus	3,125	3,125
			Retained earnings	21,103	19,876
			Treasury stock, at cost	(107)	(107)
			28,242 shares in March 2026		
			27,998 shares in March 2025		
			Total shareholders' equity	<u>29,374</u>	<u>28,147</u>
Investments and Other Assets			Accumulated other comprehensive income		
Stocks of subsidiaries and affiliates (Note 7)	36	36	Net unrealized holding gains on securities	2,823	2,001
Investment securities (Notes 7 and 8)	7,467	6,294	Foreign currency translation adjustments	3,169	3,644
Intangible assets	343	221	Remeasurements of defined benefit plans	589	(181)
Other assets	133	157	Total accumulated other comprehensive income	<u>6,581</u>	<u>5,464</u>
Allowance for doubtful receivables	(4)	(4)	Total net assets	<u>35,955</u>	<u>33,611</u>
	<u>7,975</u>	<u>6,704</u>	Total liabilities and net assets	<u>¥ 72,938</u>	<u>¥ 58,835</u>
	<u>¥ 72,938</u>	<u>¥ 58,835</u>			
Total assets					

See accompanying Notes to Consolidated Financial Statements.

THE KINKI SHARYO CO., LTD. AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME
Years Ended March 31, 2026 and 2025

	Millions of yen	
	2026	2025
Net sales (Notes 19 and 20)	¥ 37,100	¥ 30,257
Cost of sales (Note 16)	33,459	26,267
Gross profit	3,641	3,990
Selling, general and administrative expenses	3,876	3,757
Operating profit (loss)	(235)	233
Other income (expenses)		
Interest and dividend income	339	342
Interest expense	(60)	(72)
Foreign exchange gain (loss)	282	(189)
Compensation income	-	49
Compensation expense	(26)	-
Gain on sale of investment securities (Note 8)	961	359
Other, net	(107)	(23)
	1,389	466
Income before income taxes	1,154	699
Income taxes (Note 13)		
Current	(378)	(134)
Deferred	795	(5)
Net income	1,571	560
Net income attributable to non-controlling interests	—	—
Net income attributable to owners of the parent	¥ 1,571	¥ 560

	Yen	
Amounts per share (Note 21)		
Net income	¥ 228.32	¥ 81.48
Cash dividends applicable to the year	¥ 50.00	¥ 50.00

See accompanying Notes to Consolidated Financial Statements.

THE KINKI SHARYO CO., LTD. AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
Years Ended March 31, 2026 and 2025

	Millions of yen	
	2026	2025
Net income	¥ 1,571	¥ 560
Other comprehensive income		
Net unrealized holding gains (losses) on securities	822	(582)
Foreign currency translation adjustments	(475)	1,537
Remeasurements of defined benefit plans	770	(60)
Total other comprehensive income (Note 5)	1,117	895
Comprehensive income	¥ 2,688	¥ 1,455
Comprehensive income attributable to owners of the parent	2,688	1,455
Comprehensive income attributable to non-controlling interests	-	-

See accompanying Notes to Consolidated Financial Statements.

THE KINKI SHARYO CO., LTD. AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS
Years Ended March 31, 2026 and 2025

		Millions of yen															
		Shareholders' equity					Accumulated other comprehensive income										
	Number of shares of common stock	Common stock		Capital surplus		Retained earnings	Treasury stock	Net unrealized holding gains on securities		Foreign currency translation adjustments		Remeasure- ments of defined benefit plans	Total				
Balance at April 1, 2025	6,908,359	¥	5,253	¥	3,125	¥	19,876	¥	(107)	¥	2,001	¥	3,644	¥	(181)	¥	33,611
Cash dividends paid at ¥50.00 per share (Note 14)	-		-		-		(344)		-		-		-		-		(344)
Net income	-		-		-		1,571		-		-		-		-		1,571
Purchase of treasury stock	-		-		-		-		(0)		-		-		-		(0)
Net changes during the year	-		-		-		-		-		822		(475)		770		1,117
Balance at March 31, 2026	6,908,359	¥	5,253	¥	3,125	¥	21,103	¥	(107)	¥	2,823	¥	3,169	¥	589	¥	35,955
	Number of shares of common stock	Common stock		Capital surplus		Retained earnings	Treasury stock	Net unrealized holding gains on securities		Foreign currency translation adjustments		Remeasure- ments of defined benefit plans	Total				
Balance at April 1, 2024	6,908,359	¥	5,253	¥	3,125	¥	19,660	¥	(106)	¥	2,583	¥	2,107	¥	(121)	¥	32,501
Cash dividends paid at ¥50.00 per share (Note 14)	-		-		-		(344)		-		-		-		-		(344)
Net income	-		-		-		560		-		-		-		-		560
Purchase of treasury stock	-		-		-		-		(1)		-		-		-		(1)
Net changes during the year	-		-		-		-		-		(582)		1,537		(60)		895
Balance at March 31, 2025	6,908,359	¥	5,253	¥	3,125	¥	19,876	¥	(107)	¥	2,001	¥	3,644	¥	(181)	¥	33,611

See accompanying Notes to Consolidated Financial Statements.

THE KINKI SHARYO CO., LTD. AND CONSOLIDATED SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
Years Ended March 31, 2026 and 2025

	Millions of yen	
	2026	2025
Cash flows from operating activities		
Income before income taxes	¥ 1,154	¥ 699
Adjustments to reconcile income (loss) before income taxes to net cash provided by (used in) operating activities		
Depreciation and amortization	1,348	1,286
Increase (decrease) in net defined benefit liability	80	14
Increase (decrease) in provision for product warranties	33	(120)
Increase (decrease) in allowance for losses on contracts	393	64
Interest and dividend income	(339)	(342)
Interest expense	60	72
Loss (gain) on sale of investment securities	(961)	(359)
Decrease (increase) in trade notes and accounts receivable	224	6,753
Decrease (increase) in inventories	(4,538)	(7,411)
Increase (decrease) in trade accounts payable	1,803	(2,555)
Increase (decrease) in contract liabilities	14,489	(149)
Increase (decrease) in accounts payable and accrued expenses	(283)	(440)
Decrease (increase) in consumption taxes refund receivable	1,150	(1,150)
Increase (decrease) in accrued consumption taxes	299	(720)
Other, net	295	167
Subtotal	<u>15,207</u>	<u>(4,191)</u>
Interest and dividends received	339	342
Interest paid	(60)	(75)
Income taxes paid	(75)	(935)
Income taxes refunded	220	-
Net cash provided by (used in) operating activities	<u>15,631</u>	<u>(4,859)</u>
Cash flows from investing activities		
Payments into time deposits	(59)	(63)
Proceeds from withdrawal of time deposits	57	519
Acquisitions of property, plant and equipment and intangible assets	(1,832)	(1,038)
Proceeds from sales of property, plant and equipment and intangible assets	2	6
Proceeds from sales of investment securities	1,363	-
Other, net	(90)	-
Net cash provided by (used in) investing activities	<u>(559)</u>	<u>(576)</u>
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	(3,900)	3,400
Repayments of long-term loans payable	-	(3,000)
Repayments of lease obligations	(92)	(70)
Cash dividends paid	(343)	(344)
Purchases of treasury stock	(0)	(0)
Net cash provided by (used in) financing activities	<u>(4,335)</u>	<u>(14)</u>
Effect of exchange rate changes on cash and cash equivalents	<u>(185)</u>	<u>493</u>
Net increase (decrease) in cash and cash equivalents	10,552	(4,956)
Cash and cash equivalents at beginning of year	<u>6,291</u>	<u>11,247</u>
Cash and cash equivalents at end of year (Note 6)	<u>¥ 16,843</u>	<u>¥ 6,291</u>

See accompanying Notes to Consolidated Financial Statements.

THE KINKI SHARYO CO., LTD. AND CONSOLIDATED SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of presenting consolidated financial statements

The accompanying consolidated financial statements of THE KINKI SHARYO CO., LTD. (the "Company") and its consolidated subsidiaries have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Law and its related accounting regulations and in conformity with accounting principles generally accepted in Japan ("Japanese GAAP") which are different in certain respects as to application and disclosure requirements from International Financial Reporting Standards.

The accounts of the Company's overseas subsidiaries are based on the subsidiaries' accounting records maintained in conformity with generally accepted accounting principles in the United States of America ("US GAAP") and partially reflect the adjustments which are necessary to conform with Japanese GAAP. The accompanying consolidated financial statements have been restructured and translated into English from the consolidated financial statements of the Company prepared in accordance with Japanese GAAP and filed with the appropriate Local Finance Bureau of the Ministry of Finance as required by the Japanese Financial Instruments and Exchange Law. Certain supplementary information included in the statutory Japanese language consolidated financial statements, but not required for fair presentation, is not presented in the accompanying consolidated financial statements.

2. Significant accounting policies

(a) Consolidation - The consolidated financial statements include the accounts of the Company and one significant company over which the Company has power of control through majority voting rights or the existence of certain other conditions evidencing control. There are no equity method affiliates. Intercompany transactions and accounts have been eliminated.

(b) Consolidated subsidiaries' fiscal year-end - The consolidated overseas subsidiaries have a fiscal year ending on December 31. Significant transactions between December 31 and March 31, the fiscal year-end of the Company, are reflected in the consolidated financial statements.

(c) Cash flow statements - In preparing the consolidated statements of cash flows, cash on hand, readily available deposits and short-term highly liquid investments with maturities not exceeding three months at the time of purchase are considered to be cash and cash equivalents.

2. Significant accounting policies (cont'd.)

(d) Allowance for doubtful receivables - The Company and its consolidated subsidiaries (the "Companies") provide for doubtful accounts principally at an amount based on management's estimate of the bad debt ratio plus the estimated uncollectible amount of certain individual receivables.

(e) Securities - Available-for-sale securities with available fair market values are stated at fair market value. Unrealized gains and unrealized losses on these securities are reported, net of applicable income taxes, as a separate component of net assets. Realized gains and losses on the sale of such securities are computed using moving average cost. Securities with no available fair market values, including equity securities issued by subsidiaries and affiliates which are not consolidated or accounted for using the equity method, are stated at moving average cost.

(f) Derivatives and hedge accounting - The Companies state derivative financial instruments at fair value and recognize a change in the fair value as gain or loss unless the derivative financial instrument is accounted for with hedge accounting. If derivative financial instruments are used as hedges and meet certain hedging criteria, the Companies defer recognition of gain or loss resulting from a change in the fair value of the derivative financial instrument until the related loss or gain on the hedged item is recognized. However, in cases in which forward foreign exchange contracts are used as hedges and meet certain hedging criteria, the contracts and the hedged items are accounted for in the following manner:

- ① If a forward foreign exchange contract is executed to hedge an existing foreign currency receivable or payable,
 - (i) the difference, if any, between the Japanese yen amount of the hedged foreign currency receivable or payable translated using the spot rate at the inception date of the contract and the book value of the receivable or payable is recognized in the statement of income in the period which includes the inception date, and
 - (ii) the discount or premium on the contract (the difference between the Japanese yen amount of the contract translated using the contracted forward rate and that translated using the spot rate at the inception date of the contract) is recognized over the term of the contract.
- ② If a forward foreign exchange contract is executed to hedge a future transaction denominated in a foreign currency, the future transaction is recorded using the contracted forward rate, and no gain or loss on the forward foreign exchange contract is recognized.

(g) Inventories - Work-in-process is stated mainly at identified cost. Raw materials and supplies are stated at cost determined by the moving average method. For balance sheet valuation, in the event that an impairment in the value of inventory is determined, the inventory is written down to the lower of cost or market using net realizable value.

(h) Property, plant and equipment (except for finance leases) - Property, plant and equipment are carried at cost. Depreciation is calculated by the straight-line method over the estimated useful life of the asset.

2. Significant accounting policies (cont'd.)

(i) Intangible assets (except for finance leases) - Intangible assets are amortized by the straight-line method over the estimated useful life of the asset.

(j) Software costs - The Companies include software used for internal purposes in intangible assets and amortize it using the straight-line method over the estimated useful life of five years.

(k) Finance leases - Property, plant and equipment capitalized under finance leases that transfer ownership of the leased assets are depreciated in the same manner as the Companies' non-lease assets. Property, plant and equipment capitalized under finance leases that do not transfer ownership of the leased assets are depreciated over the term of the lease.

(l) Research and development expenses - The Companies charge research and development expenses to selling, general and administrative expenses as incurred. Research and development expenses amounted to ¥276 million and ¥272 million for the years ended March 31, 2026 and 2025, respectively.

(m) Retirement and severance benefits for employees - Under the terms of the Company's unfunded lump-sum retirement plans, substantially all employees are entitled to a lump-sum payment at the time of retirement. The amount of the retirement benefit is, in general, based on the length of service, base salary at the time of retirement and the reason for retirement. The Company also has a funded noncontributory pension plan which covers a portion of total retirement benefits.

In order to provide for the employee retirement benefits, the Company accrues the liability as of the end of the fiscal year in an amount based on the estimated projected benefit obligation. Actuarial gains and losses are recognized in expenses using the straight-line method over 10 years, which is within the average estimated remaining service years of employees, commencing from the following period. Prior service cost is also recognized in expenses using the straight-line method over 10 years, which is within the average estimated remaining service years of employees.

(n) Provision for bonuses - A provision for bonuses is provided at the balance sheet date based on the estimated amounts to be paid to employees in the future.

(o) Provision for product warranties - A provision for product warranties is provided at the balance sheet date when future losses for product warranties can be reasonably estimated and at an amount based on management's estimate of the past expense ratio for sales.

(p) Allowance for losses on contracts - An allowance for losses on contracts is provided at the balance sheet date when future losses on particular contracts can be reasonably estimated.

2. Significant accounting policies (cont'd.)

(q) Income taxes - Income taxes comprise corporate tax, prefectural and municipal inhabitants taxes and enterprise tax. The asset-liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes.

(r) Translation of foreign currencies - Monetary assets and liabilities denominated in foreign currencies are translated into Japanese yen at exchange rates prevailing at the balance sheet date. Financial statements of the consolidated overseas subsidiaries are translated at the rates in effect at the balance sheet date, except for net assets accounts, which are translated at historical rates, and revenue and expense accounts, which are translated at the average exchange rates in effect during the year. The resulting translation adjustments are reflected in the consolidated financial statements as "foreign currency translation adjustments."

(s) Net income and cash dividends per share - Basic net income per share is computed by dividing income available to common shareholders by the weighted average number of shares of common stock outstanding during the respective year. Diluted net income per share for the years ended March 31, 2026 and 2025 is not applicable because the Company had no dilutive common shares. Cash dividends per share presented in the accompanying consolidated statements of income are dividends applicable to the respective years, including dividends to be paid after the end of the year.

(t) Revenue recognition - The revenue attributed to the Rolling Stock segment is mainly from the sale of trains manufactured by the Company and the Company has performance obligations to transfer the products based on contracts with customers.

The Company's performance obligations in its contracts with customers are satisfied over time. The Company estimates the completion status of the performance obligations and recognizes revenue based on the status. In determining the status, the Company reasonably estimates the satisfaction of the performance obligations based on the number of trains transferred since the Company can directly identify the goods or services transferred to the customers by the delivery of the trains.

The Company's overseas subsidiaries also consider their performance obligations to be satisfied over time. The subsidiaries reasonably estimate the completion status of the performance obligations and recognize revenue based on the cost incurred, since the cost incurred appropriately reflects the progress of manufacturing the trains and the transfer of control of goods or services to customers.

(u) Reclassifications - Certain prior year amounts have been reclassified to conform to the 2026 presentation.

3. Significant accounting estimates

(a) Allowance for losses on contracts

① Carrying amounts in the current year's financial statements

In the consolidated balance sheets of the Company and its consolidated subsidiaries as of March 31, 2026 and 2025, allowances for losses on contracts of ¥1,403 million and ¥1,018 million, respectively, were recognized. Included in the amounts were ¥1,121 million and ¥635 million of allowance for losses on contracts recognized by the Company as of March 31, 2026 and 2025, respectively.

② Information on the nature of significant accounting estimates for identified items

As described in Note 2 (p), "Significant accounting policies - Allowance for losses on contracts," an allowance for losses on contracts was provided for estimated future losses on particular contracts. In recognizing the allowance, total costs, including direct selling expenses corresponding to total revenue, needed to be reasonably estimated. The total costs were estimated for each contract. Because raw material prices might change and work hours for a contract could increase due to unexpected design or process amendments, estimating the total costs involved a high degree of uncertainty, and management's judgment on raw material prices and work hours required for a contract had a significant effect on the estimate of total costs.

4. Accounting standards issued but not yet adopted

The following standards and guidance have been issued but not yet adopted.

- "Accounting Standard for Leases" (Accounting Standards Board of Japan (ASBJ) Statement No. 34)
- "Implementation Guidance on Accounting Standard for Leases" (ASBJ Guidance No. 33)

In addition, revisions to related accounting standards, implementation guidance, practical solutions and transferred guidance have not been adopted.

(a) Overview

This accounting standard stipulates the treatment in line with international accounting standards, including the requirement to recognize assets and liabilities for all leases by lessees.

(b) Effective date

Effective from the beginning of the fiscal year ending March 31, 2028.

(c) Effects of application

The Company is currently in the process of determining the effects of these new standards on the consolidated financial statements.

4. Accounting standards issued but not yet adopted (cont'd.)

- “Accounting Standard for Subsequent Events” (ASBJ Statement No. 41)
- “Implementation Guidance on Accounting Standard for Subsequent Events” (ASBJ Implementation Guidance No. 35)

(a) Overview

The Accounting Standard for Subsequent Events, together with related guidance, establishes a comprehensive accounting standard addressing the definition, accounting treatment, and disclosure of subsequent events. Based on the fundamental policy of transferring to the Accounting Standards Board of Japan (ASBJ) the accounting-related guidance set forth in Practical Guideline No. 1, Audit Considerations Relating to Subsequent Events, issued under Auditing Standards Committee Statement No. 560 by the Japanese Institute of Certified Public Accountants (JICPA), while generally retaining its existing content, the standard revises certain terminology, clarifies the evaluation period for subsequent events, and newly requires disclosure regarding the approval of the issuance of financial statements, among other matters relating to the accounting treatment and disclosure of subsequent events.

(b) Effective date

Effective from the beginning of the fiscal year ending March 31, 2028.

5. Comprehensive income information

Amounts reclassified to net income (loss) in the current period that are recognized in other comprehensive income in the current or previous periods and the tax effects for each component of other comprehensive income are as follows:

	Millions of yen	
	2026	2025
Net unrealized holding gains (losses) on securities		
Increase (decrease) during the year	¥ 2,161	¥ (441)
Reclassification adjustments	(961)	(359)
Subtotal, before tax	1,200	(800)
Tax (expense) or benefit	(378)	218
Subtotal, net of tax	822	(582)
Foreign currency translation adjustments		
Increase (decrease) during the year	(475)	1,537
Reclassification adjustments	-	-
Subtotal, before tax	(475)	1,537
Tax (expense) or benefit	-	-
Subtotal, net of tax	(475)	1,537
Remeasurements of defined benefit plans		
Increase (decrease) during the year	748	(78)
Reclassification adjustments	22	18
Subtotal, before tax	770	(60)
Tax (expense) or benefit	-	-
Subtotal, net of tax	770	(60)
Total other comprehensive income	¥ 1,117	¥ 895

6. Cash flow information

The reconciliations of cash and time deposits in the consolidated balance sheets and cash and cash equivalents in the consolidated statements of cash flows at March 31, 2026 and 2025 are as follows:

	Millions of yen	
	2026	2025
Cash and time deposits (in balance sheets)	¥ 16,904	¥ 6,350
Time deposits maturing after three months	(61)	(59)
Cash and cash equivalents (in statements of cash flows)	¥ 16,843	¥ 6,291

7. Financial instruments: disclosure

(a) Qualitative information on financial instruments

Short-term deposits - The Companies use short-term deposits to manage excess funds.

Trade notes and accounts receivable - Because of the nature of the business, the credit risk associated with trade notes and accounts receivable is concentrated with a limited number of major customers with high creditworthiness. On March 31, 2026, 96.5% of the operating receivables are due from specific major customers. The Companies decrease the risk by managing the notes and receivables according to internal credit control rules.

Foreign currency forward exchange contracts - The Company uses foreign currency forward exchange contracts only to hedge foreign currency exchange risk associated with trade accounts receivable and payable, not for speculative purposes, and enters into such contracts according to the Company's internal rules.

Investment securities - Investment securities comprise mostly stocks and are evaluated based on market prices or fair values determined using the financial condition of the corporations on a quarterly basis.

Trade accounts payable - Payment terms of payable are less than one year.

Loans payable - Short-term loans payable are used mainly for financing operating capital.

Lease obligations - Lease obligations are used primarily for financing capital investments.

7. Financial instruments: disclosure (cont'd.)

(b) Fair values of financial instruments

The book values of the financial instruments included in the consolidated balance sheets and their fair values at March 31, 2026 and 2025 are as follows:

		Millions of yen		
		2026		
		Book value	Fair value	Difference
Investment securities	¥	7,440	¥ 7,440	¥ -
Lease obligations		(1,402)	(1,402)	-

		Millions of yen		
		2025		
		Book value	Fair value	Difference
Investment securities	¥	6,266	¥ 6,266	¥ -
Lease obligations		(1,514)	(1,503)	(11)

- Notes
- 1) Cash and time deposits, Notes and accounts – trade, Trade accounts payable and Short-term loans payable for the years ended March 31, 2026 and 2025 have been omitted as Cash and time deposits are cash and the others are settled in a short period of time and have the fair values approximating the book value.
 - 2) The figures in parentheses indicate liabilities.

7. Financial instruments: disclosure (cont'd.)

The fair value of the financial instruments with short maturities in the table above approximates their book value. The fair value of long-term lease obligations is calculated by discounting the principal and interest payments by the assumed discount rates for similar new lease transactions.

Financial instruments for which the fair value is difficult to determine are as follows:

	Millions of yen	
	2026	2025
Unlisted stocks	¥ 27	¥ 28
Stocks of subsidiaries and affiliates (unlisted stocks)	36	36

Unlisted stocks and stocks of subsidiaries and affiliates (unlisted stocks) are not included in investment securities above because they have no estimated fair value.

Maturity value after closing date

	Millions of yen	
	2026	
	Within one year	Over one year
Cash and time deposits	¥ 16,904	¥ -
Trade notes and trade accounts	5,473	-
	Millions of yen	
	2025	
	Within one year	Over one year
Cash and time deposits	¥ 6,350	¥ -
Trade notes and trade accounts	5,183	-

(c) Fair values of financial instruments

Based on the observability and the significance of the inputs used to determine the fair value, the fair value information of financial instruments is presented by categorizing the measurements into the following three levels:

Level 1: fair value measured by quoted prices of identical assets or liabilities in active markets.

Level 2: fair value measured using observable inputs other than Level 1.

Level 3: fair value measured using unobservable inputs.

When multiple inputs from different categories are used in measuring the fair value, the Company and its subsidiaries classify the fair value into the level of the lowest significant input.

7. Financial instruments: disclosure (cont'd.)

(1) Financial instruments measured at fair values in the consolidated balance sheet

Millions of yen				
2026				
Fair value				
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Investment securities	¥ 7,440	¥ -	¥ -	¥ 7,440
Millions of yen				
2025				
Fair value				
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Investment securities	¥ 6,266	¥ -	¥ -	¥ 6,266

(2) Financial instruments other than those measured at fair values in the consolidated balance sheet

Millions of yen				
2026				
Fair value				
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Lease obligations	¥ -	¥ 1,402	¥ -	¥ 1,402
Millions of yen				
2025				
Fair value				
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Lease obligations	-	1,503	-	1,503

(Note) Valuation techniques and inputs used in measuring fair values

Investment securities

Investment securities are classified as Level 1 because they are exchanged in active markets.

Lease obligations

Lease obligations are calculated by discounting the principal and interest payments by the assumed discount rates for similar new lease transactions and are classified as Level 2.

8. Securities

At March 31, 2026 and 2025, information on securities is as follows:

- (a) Trading securities: None
- (b) Bonds intended to be held to maturity with readily determinable fair values: None
- (c) Available-for-sale securities with readily determinable fair value as of March 31, 2026 and 2025 are as follows:

Securities with book value (fair value) that exceeds acquisition cost

		Millions of yen		
		2026		
		Acquisition cost	Book value	Difference
Equity securities	¥	3,316	¥ 7,440	¥ 4,124
Total	¥	3,316	¥ 7,440	¥ 4,124

		Millions of yen		
		2025		
		Acquisition cost	Book value	Difference
Equity securities	¥	3,342	¥ 6,266	¥ 2,924
Total	¥	3,342	¥ 6,266	¥ 2,924

Securities with book value (fair value) that does not exceed acquisition cost

		Millions of yen		
		2026		
		Acquisition cost	Book value	Difference
Equity securities	¥	-	¥ -	¥ -
Total	¥	-	¥ -	¥ -

		Millions of yen		
		2025		
		Acquisition cost	Book value	Difference
Equity securities	¥	-	¥ -	¥ -
Total	¥	-	¥ -	¥ -

- (d) For the year ended March 31, 2026, total sales of available-for-sale securities (equity securities) is ¥987 million and the gain on the sales is ¥961 million. For the year ended March 31, 2025, total sales of available-for-sale securities (equity securities) is ¥376 million and the gain on the sales is ¥359 million.

9. Pledged assets

At March 31, 2026, the following assets are pledged as collateral for the letter of credit, therefore there are no liabilities.

At March 31, 2025, the following assets are pledged as collateral for short-term loans payable of ¥1,000 million.

Land	Millions of yen	
	2026	2025
	¥ 179	¥ 179

At March 31, 2026 and 2025, the following assets are pledged as collateral for deposits from tenants of ¥70 million for each of the two years (included in other noncurrent liabilities), respectively:

Buildings, net book value	Millions of yen	
	2026	2025
	¥ 253	¥ 269

10. Allowance for losses on contracts

Inventories for contracts with anticipated losses and the allowance for losses on contracts are not offset. For the years ended March 31, 2026 and 2025, the inventories associated with the allowance for losses on contracts are ¥1,080 million and ¥588 million, respectively, and included in "Work-in-process."

11. Short-term loans payable, long-term loans payable and lease obligations

Short-term loans payable represents mainly short-term loans from banks at a weighted average annual rate of 1.0% at March 31, 2025.

The aggregate annual maturities of finance lease obligations subsequent to March 31, 2026 are as follows:

Years ending March 31,	Millions of yen	
	2026	
2028	¥	1
2029		1
2030		1
2031		-
2032 and after		-
	¥	3

The aggregate annual maturities of finance lease obligations subsequent to March 31, 2025 are as follows:

Years ending March 31,	Millions of yen	
	2025	
2027	¥	2
2028		2
2029		1
2030		1
2031 and after		-
	¥	6

12. Retirement and severance benefits

The Company provides for employee retirement and severance benefits under two plans: a defined contribution pension plan and unfunded lump-sum benefits plan. The Company's consolidated overseas subsidiaries provide a defined contribution pension plan.

1. Defined benefit plans

(a) Movement in retirement benefit obligations

	Millions of yen	
	2026	2025
Balance at April 1, 2025 and 2024	¥ 2,922	¥ 2,847
Service cost	123	113
Interest cost	23	23
Actuarial loss (gain)	(641)	78
Prior service cost	(107)	-
Benefits paid	(88)	(139)
Balance at March 31, 2026 and 2025	¥ 2,232	¥ 2,922

(b) Reconciliation from retirement benefit obligations to liability for retirement benefits

	Millions of yen	
	2026	2025
Unfunded retirement benefit obligations	¥ 2,232	¥ 2,922
Total net liability for retirement benefits at March 31, 2026 and 2025	2,232	2,922
Net defined benefit liability	2,232	2,922
Total net liability for retirement benefits at March 31, 2026 and 2025	¥ 2,232	¥ 2,922

(c) Retirement benefit costs

	Millions of yen	
	2026	2025
Service cost	¥ 124	¥ 113
Interest cost	23	22
Net actuarial loss amortization	22	18
Net prior service cost amortization	(1)	-
	¥ 168	¥ 153

12. Retirement and severance benefits (cont'd.)

(d) Remeasurements of defined benefit plans

	Millions of yen	
	2026	2025
Prior service cost	¥ 106	¥ -
Actuarial gain (loss)	¥ 664	¥ (60)
	¥ 770	¥ (60)

(e) Accumulated remeasurements of defined benefit plans

	Millions of yen	
	2026	2025
Unrecognized prior service cost	¥ 106	¥ -
Unrecognized actuarial gain (loss)	¥ 483	¥ (181)
	¥ 589	¥ (181)

(f) Actuarial assumptions

The principal actuarial assumptions at March 31, 2026 and 2025 (expressed as weighted averages) are as follows:

	2026	2025
Discount rate	3.1%	0.8%
Expected rate of salary increase	1.4%	1.7%

2. Defined contribution plans

Contributions to the defined contribution plans in 2026 and 2025 are ¥285 million and ¥290 million, respectively.

13. Income taxes

(a) Significant components of the Companies' deferred tax assets and liabilities as of March 31, 2026 and 2025 are as follows:

	Millions of yen	
	2026	2025
Deferred income tax assets:		
Net operating loss carryforwards *2	¥ 1,534	¥ 1,372
Research and development credit	1,121	1,050
Net defined benefit liability	646	881
Research and development expenses	532	918
Allowance for losses on contracts	430	305
Excess depreciation	389	341
Provision for bonuses	127	119
Provision for product warranties	60	48
Valuation loss on inventories	40	24
Other	62	364
	4,941	5,422
Valuation reserve for net operating loss carryforwards *2	(1,387)	(1,372)
Valuation reserve for deductible temporary differences	(2,775)	(4,050)
Valuation reserve - total *1	(4,162)	(5,422)
Total deferred income tax assets	779	-
Deferred income tax liabilities:		
Net unrealized holding gains on securities	(1,300)	(922)
Other	(96)	(112)
Total deferred income tax liabilities	(1,396)	(1,034)
Net deferred income tax liabilities	¥ (617)	¥ (1,034)

Notes *1) The valuation reserve decreased by ¥1,260 million. The main reason for the decrease is that the Company has reconsidered the recoverability of deferred income tax assets based on its projected future taxable income.

13. Income taxes (cont'd.)

*2) Net operating loss carryforwards and deferred income tax assets by expiration periods are as follows:

Current fiscal year ended March 31, 2026

Year ending March 31,	Millions of yen						Total
	2027	2028	2029	2030	2031	2032 and after	
Net operating loss carryforwards *3	¥ 404	—	¥ 50	—	—	¥ 1,080	¥ 1,534
Valuation reserve	(257)	—	(50)	—	—	(1,080)	(1,387)
Net deferred income tax assets	¥ 147	—	—	—	—	—	¥ 147

*3) Net operating loss carryforwards shown in the above table are amounts after multiplying the statutory tax rate.

Previous fiscal year ended March 31, 2025

Year ending March 31,	Millions of yen						Total
	2026	2027	2028	2029	2030	2031 and after	
Net operating loss carryforwards *3	¥ 134	¥ 700	—	¥ 50	—	¥ 488	¥ 1,372
Valuation reserve	(134)	(700)	—	(50)	—	(488)	(1,372)
Net deferred income tax assets	—	—	—	—	—	—	—

*3) Net operating loss carryforwards shown in the above table are amounts after multiplying the statutory tax rate.

13. Income taxes (cont'd.)

(b) The following table summarizes the significant differences between the statutory tax rate and the effective tax rate for the years ended March 31, 2026 and 2025 after tax effect accounting is applied.

	2026		2025
Statutory tax rate	30.6	%	30.6 %
Permanently nondeductible expenses	2.0		1.4
Permanently nontaxable expenses	(0.9)		(1.4)
Taxation on per capita basis	0.7		1.2
Change in valuation reserve	(69.3)		17.2
Difference in tax rate applied to consolidated subsidiaries	2.4		1.9
Research and development credit	-		(29.3)
Tax credits for promotion of salary increase	(6.0)		-
Change of statutory tax rate	-		(7.6)
Other	4.4		5.8
Effective tax rate	(36.1)	%	19.8 %

14. Net assets

Under Japanese laws and regulations, the entire amount paid for new shares is required to be designated as common stock. However, a company may, by a resolution of the Board of Directors, designate an amount not exceeding one half of the price of the new shares as additional paid-in capital, which is included in capital surplus.

Under the Japanese Corporate Law (the “Law”), in cases in which a dividend distribution of surplus is made, the smaller of an amount equal to 10% of the dividend or the excess, if any, of 25% of common stock over the total of additional paid-in capital and legal earnings reserve must be set aside as additional paid-in capital or legal earnings reserve. Legal earnings reserve is included in retained earnings in the accompanying consolidated balance sheets.

Under the Law, both of these appropriations generally require a resolution of the shareholders’ meeting. Under the Law, all additional paid-in capital and all legal earnings reserve may be transferred to other capital surplus and retained earnings, respectively, which are potentially available for dividends. The maximum amount that the Company can distribute as dividends is calculated based on the nonconsolidated financial statements of the Company in accordance with Japanese laws and regulations.

(a) Number and type of shares issued and number and type of shares of treasury stock

	2026			
	Number of shares			
	<u>April 1, 2025</u>	<u>Increase</u>	<u>Decrease</u>	<u>March 31, 2026</u>
Common stock	6,908,359	-	-	6,908,359
Treasury stock	27,998	244	-	28,242

The increase in treasury stock of 244 shares is due to the acquisition of fractional shares.

	2025			
	Number of shares			
	<u>April 1, 2024</u>	<u>Increase</u>	<u>Decrease</u>	<u>March 31, 2025</u>
Common stock	6,908,359	-	-	6,908,359
Treasury stock	27,675	323	-	27,998

The increase in treasury stock of 323 shares is due to the acquisition of fractional shares.

14. Net assets (cont'd)

(b) Dividends

Dividends whose recorded date is during the year ended March 31, 2026, but whose effective date is the following fiscal year are as follows.

Resolution adopted	Type of shares	Millions of yen	Appropriation from	Yen	Record date	Effective date
		Aggregate amount		Amount per share		
Board of Directors' Meeting on May 21, 2026	Common stock	¥ 344	Retained earnings	¥ 50.00	March 31, 2026	June 9, 2026

Dividends whose recorded date is during the year ended March 31, 2025, but whose effective date is the following fiscal year are as follows.

Resolution adopted	Type of shares	Millions of yen	Appropriation from	Yen	Record date	Effective date
		Aggregate amount		Amount per share		
Board of Directors' Meeting on May 22, 2025	Common stock	¥ 344	Retained earnings	¥ 50.00	March 31, 2025	June 10, 2025

15. Related party transactions

At March 31, 2026 and 2025, Kintetsu Railway Co., Ltd. ("Kintetsu") directly owns 30.4% of the Company's outstanding common stock. The Company's sales to Kintetsu for the years ended March 31, 2026 and 2025 amounted to ¥7,574 million and ¥5,887 million. Receivables from Kintetsu at March 31, 2026 and 2025 were ¥756 million and ¥504 million.

16. Cost of sales

For the years ended March 31, 2026 and 2025, provisions for the allowance for losses on contracts included in the cost of sales are ¥385 million and ¥80 million, respectively.

17. Fair value of investment and rental property

The Company owns real estate for lease in Osaka and other prefectures. The income from the real estate for lease is ¥742 million and ¥706 million for the years ended March 31, 2026 and 2025, respectively. The book value (balance), net changes during the year and fair value of the real estate for lease are as follows:

	Millions of yen
	2026
Balance at April 1, 2025	¥ 1,465
Net changes during the year	(15)
Balance at March 31, 2026	¥ 1,450
Fair value at March 31, 2026	13,729

	Millions of yen
	2025
Balance at April 1, 2024	¥ 1,491
Net changes during the year	(26)
Balance at March 31, 2025	¥ 1,465
Fair value at March 31, 2025	10,313

1. The book value (balance) is the amount omitted by accumulated depreciation from acquisition cost.
2. The net changes for the years ended March 31, 2026 and 2025 are mainly due to the depreciation cost.
3. Fair value at the year-end is calculated mainly by "Real Estate Appraisal Standards".

18. Leases

(a) Finance leases

(As lessee)

Finance leases that transfer ownership of the leased assets

Leased assets consist of buildings and land.

Finance leases that do not transfer ownership of the leased assets

Leased assets consist of machinery and equipment.

(b) Operating leases

(As lessee)

Obligations under non-cancellable operating leases at March 31, 2026 and 2025 are as follows:

	Millions of yen	
	2026	2025
Payments due within one year	¥ 332	¥ 67
Payments due after one year	157	236
Total payments remaining	¥ 489	¥ 303

19. Revenue Recognition

1. Disaggregated revenue arising from contracts with customers

Information on disaggregated revenue arising from contracts with customers is included in Note 20, "Segment information."

2. Understanding revenue from contracts with customers

Basic information for understanding revenue from contracts with customers is included in Note 2 (t), "Significant Accounting Policies - Revenue and related cost recognition."

3. Information on the relationship between fulfilment of performance obligations based on contracts with customers and cash flow generated from the contracts and the amount and timing of revenue expected to be recognized in current or subsequent fiscal years from a contract with customers that exists as of the end of the current consolidated fiscal year

Current fiscal year ended March 31, 2026

(a) The balance of contract assets and contract liabilities

	Millions of yen	
	2026	
Receivables arising from contracts with customers (opening balance)		
Notes	¥	2
Accounts		5,182
	¥	5,184
Receivables arising from contracts with customers (ending balance)		
Notes	¥	-
Accounts		5,473
	¥	5,473
Contract assets (opening balance)		2,836
Contract assets (ending balance)		2,263
Contract liabilities (opening balance)		5,509
Contract liabilities (ending balance)		20,067

Contract assets represent unbilled consideration for revenue recognized based on progress in the fulfillment of performance obligations under construction contracts of the overseas consolidated subsidiaries. The contract assets are transferred to receivables arising from contracts with customers when the right of the overseas subsidiaries to the consideration becomes unconditional and are invoiced after customer inspection and received at the contractual collection time in accordance with the contract with the customer.

Contract liabilities relate to advances from customers under construction contracts for which the Company and its overseas consolidated subsidiaries recognize revenue over a period of time. The contract liabilities are reversed upon revenue recognition.

19. Revenue Recognition (cont'd)

The amount of revenue recognized in the current consolidated fiscal year that was included in the contract liabilities balance at the beginning of the period amounted to ¥1,753 million. The decrease of ¥573 million in contract assets in the current consolidated fiscal year was a result of the progress of customers' inspection and invoicing at the overseas consolidated subsidiaries. In addition, the increase of ¥14,558 million in contract liabilities in the current consolidated fiscal year resulted mainly from advances received based on the contracts at the Company.

(b) Transaction price allocated to residual performance obligations

The total transaction price allocated to the residual performance obligation is ¥113,227 million, and the Company and its overseas consolidated subsidiaries expect to recognize revenue for these residual performance obligations between 2026 and 2032 as the performance obligations are fulfilled.

Previous fiscal year ended March 31, 2025

(a) The balance of contract assets and contract liabilities

	Millions of yen
	2025
Receivables arising from contracts with customers (opening balance)	
Notes	¥ -
Accounts	7,707
	¥ 7,707
Receivables arising from contracts with customers (ending balance)	
Notes	¥ 2
Accounts	5,182
	¥ 5,184
Contract assets (opening balance)	7,140
Contract assets (ending balance)	2,836
Contract liabilities (opening balance)	5,655
Contract liabilities (ending balance)	5,509

19. Revenue Recognition (cont'd)

Contract assets represent unbilled consideration for revenue recognized based on progress in the fulfillment of performance obligations under construction contracts of the overseas consolidated subsidiaries. The contract assets are transferred to receivables arising from contracts with customers when the right of the overseas subsidiaries to the consideration becomes unconditional and are invoiced after customer inspection and received at the contractual collection time in accordance with the contract with the customer.

Contract liabilities relate to advances from customers under construction contracts for which the Company and its overseas consolidated subsidiaries recognize revenue over a period of time. The contract liabilities are reversed upon revenue recognition.

The amount of revenue recognized in the current consolidated fiscal year that was included in the contract liabilities balance at the beginning of the period amounted to ¥630 million. The decrease of ¥4,304 million in contract assets in the current consolidated fiscal year was a result of the progress of customers' inspection and invoicing at the overseas consolidated subsidiaries. In addition, the decrease of ¥146 million in contract liabilities in the current consolidated fiscal year resulted mainly from the progress of customers' inspection at the Company and overseas consolidated subsidiaries.

(b) Transaction price allocated to residual performance obligations

The total transaction price allocated to the residual performance obligation is ¥117,910 million, and the Company and its overseas consolidated subsidiaries expect to recognize revenue for these residual performance obligations between 2025 and 2030 as the performance obligations are fulfilled.

20. Segment information

(a) General information about reportable segments

Reportable segment information of the Company is the obtainable financial information which is made available to and used by the Officers Committee and Board of Directors to determine the allocation of management resources and to evaluate business performance. The Company has a Rail Transit Division that focuses on manufacturing rolling stock. It formulates strategy and deals with business concerning trains and their related parts and maintenance for the JR group, public and private railways and subways in Japan and foreign countries. In addition, the Company deals with the lease of real estate. Therefore, the reportable segments of the Company are "Rolling Stock" and "Lease of Real Estate."

(b) Measurement of reportable segment profit or loss, segment assets, segment liabilities and other material items

The accounting policies for reportable segment information are basically the same as in Note 2, "Significant accounting policies."

20. Segment information (cont'd)

(c) Reportable segment profit or loss, segment assets, segment liabilities and other material items and disaggregated revenue

Current fiscal year ended March 31, 2026:

	Millions of yen				
	Reportable segments		Adjustment	Consolidated	
	Rolling Stock	Lease of Real Estate			
Revenue from contracts with customers	¥ 36,252	¥ -	¥ -	¥	36,252
Other revenue	-	848	-		848
Net sales	36,252	848	-		37,100
Segment profit (loss)	277	742	(1,254)		(235)
Segment assets	57,367	1,467	14,104		72,938
Segment liabilities	30,404	568	6,011		36,983
Depreciation and amortization	1,268	24	56		1,348
Increase in tangible and intangible assets	1,343	5	57		1,405

1. Adjustments are as follows:

(a) The adjustment of segment profit (loss) of ¥(1,254) million is corporate expenses of ¥(1,254) million that are not attributable to reportable segments and represents administrative expenses of the Company.

(b) The adjustment of segment assets of ¥14,104 million is attributable to surplus funds and assets that are not allocable to any reportable segments.

(c) The adjustment of segment liabilities of ¥6,011 million is attributable to liabilities that are not allocable to any reportable segments.

(d) Depreciation and amortization of ¥56 million is depreciation and amortization that are not allocable to any reportable segments.

(e) The increase in tangible and intangible assets of ¥57 million is capital expenditures that is not allocable to any reportable segments.

2. Segment profit (loss) is adjusted to operating loss in the consolidated statements of income.

20. Segment information (cont'd)

Previous fiscal year ended March 31, 2025:

	Millions of yen				
	Reportable segments		Adjustment	Consolidated	
	Rolling Stock	Lease of Real Estate			
Revenue from contracts with customers	¥ 29,441	¥ -	¥ -	¥	29,441
Other revenue	-	816	-		816
Net sales	29,441	816	-		30,257
Segment profit	745	706	(1,218)		233
Segment assets	52,851	1,483	4,501		58,835
Segment liabilities	14,001	565	10,658		25,224
Depreciation and amortization	1,206	25	55		1,286
Increase in tangible and intangible assets	2,004	-	39		2,043

1. Adjustments are as follows:

(a) The adjustment of segment profit of ¥(1,218) million is corporate expenses of ¥(1,218) million that are not attributable to reportable segments and represents administrative expenses of the Company.

(b) The adjustment of segment assets of ¥4,501 million is attributable to surplus funds and assets that are not allocable to any reportable segments.

(c) The adjustment of segment liabilities of ¥10,658 million is attributable to liabilities that are not allocable to any reportable segments.

(d) Depreciation and amortization of ¥55 million is depreciation and amortization that are not allocable to any reportable segments.

(e) The increase in tangible and intangible assets of ¥39 million is capital expenditures that is not allocable to any reportable segments.

2. Segment profit is adjusted to operating profit in the consolidated statements of income.

20. Segment information (cont'd)

Related information

Information for each country and area for the year ended March 31, 2026 is as follows:

(a) Net sales

Millions of yen							
Japan		United States of America		Others		Consolidated	
¥	27,230	¥	7,459	¥	2,411	¥	37,100

The principal countries and areas in each segment are as follows:

Others Arab Republic of Egypt, United Arab Emirates, China (Hong Kong),
The Republic of the Philippines, State of Qatar

(b) Property, plant and equipment

Millions of yen					
Japan		United States of America		Consolidated	
¥	10,363	¥	2,780	¥	13,143

Information for major customers for the year ended March 31, 2026 is as follows:

Customer	Net sales (millions of yen)		Segment
West Japan Railway Company	¥	9,431	Rolling stock
Kintetsu Railway Co., Ltd.		7,574	Rolling stock

20. Segment information (cont'd)

Information for each country and area for the year ended March 31, 2025 is as follows:

(a) Net sales

Millions of yen				
Japan	United States of America	Others	Consolidated	
¥ 20,164	¥ 8,913	¥ 1,180	¥	30,257

The principal countries and areas in each segment are as follows:

Others	China (Hong Kong), Arab Republic of Egypt, State of Qatar, United Arab Emirates, Taiwan, The Republic of the Philippines
--------	---

(b) Property, plant and equipment

Millions of yen			
Japan	United States of America	Consolidated	
¥ 10,279	¥ 2,165	¥	12,444

Information for major customers for the year ended March 31, 2025 is as follows:

Customer	Net sales (millions of yen)	Segment
Kintetsu Railway Co., Ltd.	¥ 5,887	Rolling stock
West Japan Railway Company	4,756	Rolling stock
New Jersey Transit	4,318	Rolling stock
Los Angeles County Metropolitan Transportation Authority	3,911	Rolling stock

21. Per share information

Per share information for the years ended March 31, 2026 and 2025 is as follows:

	Yen	
	2026	2025
Net assets per share	¥ 5,225.94	¥ 4,885.16
Net income per share	228.32	81.48

Notes: (1) Diluted net income per share is not disclosed because there are no dilutive shares.

(2) Net income per share is calculated on the following basis.

	2026	2025
Net income (millions of yen)	¥ 1,571	¥ 560
Amounts not attributable to ordinary shares (millions of yen)	-	-
Net income attributable to ordinary shares (millions of yen)	1,571	560
Average number of shares outstanding during each year (shares)	6,880,240	6,880,560



Independent auditor's report

To the Board of Directors of THE KINKI SHARYO Co., Ltd.:

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of THE KINKI SHARYO Co., Ltd. ("the Company") and its consolidated subsidiaries (collectively referred to as "the Group"), which comprise the consolidated balance sheets as at March 31, 2026 and 2025, the consolidated statements of income, comprehensive income, changes in net assets and cash flows for the years then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2026 and 2025, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with accounting principles generally accepted in Japan.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements of public interest entities in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Reasonableness of the Company's estimate of total costs related to the recognition of an allowance for losses on contracts

The key audit matter	How the matter was addressed in our audit
In the consolidated balance sheet of THE KINKI SHARYO CO., LTD. (the "Company") and its consolidated subsidiary as of March 31, 2026, as described in Note3, "Significant accounting estimates", an allowance for losses on contracts of ¥1,403 million was recognized in the consolidated financial statements, which included ¥1,121 million recognized by the Company. As described in Note2, "Significant accounting policies, (p) Allowance for losses on contracts", an allowance for losses on contracts was provided for estimated future losses on particular contracts. In recognizing the allowance, total costs including direct selling expenses corresponding to total revenue need to be reasonably estimated. The total costs were estimated for each contract. Raw material prices might change and labor hours for a contract could increase due to unexpected design or process modifications. Accordingly, estimating the total costs involved a high degree of uncertainty, and management's judgment on raw material prices and labor hours for a contract had a significant effect on the estimate of total costs. We, therefore, determined that the reasonableness of the estimate of total costs related to the recognition of an allowance for losses on contracts of the Company was of most significance in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.	The primary procedures we performed to assess the reasonableness of the Company's estimate of the total costs related to the recognition of an allowance for losses on contracts, included the following: (1) Internal control testing We tested the design and operating effectiveness of certain of the Company's internal controls relevant to the recognition process for an allowance for losses on contracts. In this assessment, we focused our testing on controls relevant to the approval process of the results of the calculation of the allowance. (2) Assessment of the reasonableness of the estimate of the total costs In order to assess the reasonableness of key assumptions applied to estimate the total costs for each contract, we performed the following procedures among others: ● agreed the estimated costs for each contract with the supporting worksheets that calculated the accumulated costs and compared them with actual costs of similar contracts in the past; ● evaluated the accuracy of the estimated costs by comparing the actual costs with their estimated costs and examining variances between the two, and assessed whether those variances were reflected in the updated estimated costs at the end of the current fiscal year, as necessary; and ● inquired of management of the Company and the head of Business Planning Center regarding their judgments on any changes in circumstances that occurred after the start of a project and updates of the estimated costs, as well as assessed the consistency of their responses with the estimated costs at the end of the current fiscal year.

Other Information

The other information comprises the information included in the disclosure documents that contain or accompany the audited consolidated financial statements, but does not include the consolidated financial statements and our auditor's report thereon. We do not perform any work on the other information as we determine such information does not exist.

Responsibilities of Management and Corporate Auditors and the Board of Corporate Auditors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan.

Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of our audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, while the objective of the audit is not to express an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to

the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate whether the presentation and disclosures in the consolidated financial statements are in accordance with accounting standards generally accepted in Japan, the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purpose of the group audit. We remain solely responsible for our audit opinion.

We communicate with corporate auditors and the board of corporate auditors regarding, among other matters, the planned scope and timing of the audit, significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with corporate auditors and the board of corporate auditors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Fee-related Information

Fees paid or payable to our firm and to other firms within the same network as our firm for audit provided to the Company and its subsidiaries for the current year are 44 million yen, and there are no fees paid or payable for non-audit services.

Interest required to be disclosed by the Certified Public Accountants Act of Japan

We do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

Tomoya Kurokawa
Designated Engagement Partner
Certified Public Accountant

Toshiyuki Maeda
Designated Engagement Partner
Certified Public Accountant

KPMG AZSA LLC
Osaka Office, Japan
September 4, 2026